





BeyondTheory

business training & coaching

Transform your business performance with our training and coaching







There are 3 fundamental enablers of a service-orientated culture: genuine leadership commitment with a strong focus on purpose; a recognition that employee engagement is not just desirable but is a vital organisational asset; and an unwavering focus on excellence in everyday operational execution.

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Joanna Causon, chief executive, Institute of Customer Service. Beyond Theory is so much more than a training consultancy. We pride ourselves on our ability to understand your business and demonstrate tangible results in everything we do. We will help you to:

- Create a strategy to motivate and engage your team.
- Improve leadership skills within your business so your teams feel inspired and enthused.
- Increase business growth by delivering Wow! moments to your customers so they come back for more and tell others to do the same.

If you want to improve your business and you like what we offer, then we'd love to hear from you.



Paul Beesley, director and senior consultant, Beyond Theory





Beyond (*noun*): Something that lies outside the scope of the ordinary experience.

Theory (noun): A set of ideas, based on evidence and careful reasoning which offers an explanation of how things work or why things happen.

Our values and beliefs







Founded on principles

Work is good for you and your people

People are good for your business

Business is good for our world and your customers

Based on evidence

Research provides **facts**

Facts develop ideas

Ideas produce **inspiration**

Focused on outcomes

Making a difference is our difference

Your difference will be your success

Our success is your success

Why we do what we do







Leadership & Management



Excellence



At Beyond Theory we believe that work is a force for good. We know that good work provides people an income, a place where people can feel safe, make friends and build relationships and, above all, gives people a sense of purpose. When people feel good they are more productive and deliver great service.

Therefore equipping managers with the leadership skills they need to engage with their teams is essential. We also know that giving employees the skills and knowledge they need to deliver the best customer experience is critical too, whatever their role in your customers' journey. Our message is simple – look after your people and they'll take care of your business.



How we do what we do







You are very welcome to come to our home at Derngate Mews, located in the cultural quarter in the heart of Northampton. However, we very much believe in bringing our training to our clients too. You can come to us, we can come to you or we can do it online. The choice is yours.

Being based in Northampton means we are perfectly placed to deliver our training and coaching across Northamptonshire and the surrounding counties of Cambridgeshire, Bedfordshire, Buckinghamshire, Oxfordshire, Warwickshire and Leicestershire.

We also deliver training and coaching in London, Birmingham, Nottingham and Manchester as well as having clients further afield such as Norfolk and Dorset. Our overseas assignments include Gibraltar, Ghana, Qatar and USA.

We work with you as your partner rather than as a supplier

Before we start working with you we like to get to know you first. We like you to get to know us too. That's how we believe that relationships grow and flourish.

We always like to visit your company so we can experience first-hand the challenges you face. After listening to the help you need, we will then provide you with our recommended options. These will be designed to match your business objectives, reflect your company culture and fit your budget.

Once your training or coaching programme is underway, we will keep in touch to make sure that our training and coaching is delivering what is needed. This means we will have frequent contact via telephone, video conference and/or face-to-face meetings with key stakeholders. We aim to exceed your expectations.

At the end of each training and coaching programme we undertake a review to measure the success. This includes the return on your investment and expectation. In summary, our success is your success.

How we will work with you



Understand your needs

- Face to face
- Online
- Agree scope and budget



Deliver your training

- Face to face.
- Online
- Blend of online and face to face



Design your solution

- Workshops and courses
- 1:1 coaching and/or psychometrics
- Engagement strategy and surveys



Measure the impact

- Improved business performance and productivity
- Higher engagement and wellbeing
- Increased customer satisfaction and loyalty



Choose the right team member

- Knowledge and experience needed
- Skill set required
- Cultural fit necessary



Embed the learning

- Ongoing support and consultancy
- Continued 1:1 coaching if required
- Free online resources via our website



Employee engagement strategy

Having an employee engagement strategy will increase your profitability and help secure the long-term success of your business.

High employee engagement delivers greater discretionary effort where people go the extra mile and deliver the very best customer experience. Engaged employees feel motivated, valued and show a passion for their work, their company and their customers.

Engaged employees have less absence, higher commitment and act as company ambassadors. They make fewer mistakes and are more productive.

Employee engagement requires a two-way relationship between employer and employee. Engaging employers provide the conditions for employees to give their best. Engaged employees work with colleagues to improve performance for the benefit of their organisation and customers. Engagement requires a clear alignment between personal and organisational objectives and values. This results in consistent levels of proactive and discretionary effort.

With our expertise we will help you to create a strategy that is properly balanced to motivate your team to meet your business goals and objectives. Our approach will include using the 4 enablers of employee engagement*:

- **Strategic narrative** making sure all of your managers and employees know where your company or organisation has come from, where it is now and where it is heading.
- **Engaging managers** ensuring that managers at all levels have the attitude, skills and knowledge to direct, support and care for their employees.
- Employee voice creating a climate where managers and employees feel able to speak up, offer their views and suggestions to improve your business.
- **Integrity** ensuring all managers and employees are living the organisation's values by their actions and not just by their words.

(* source: Engage for Success)

Measuring employee engagement

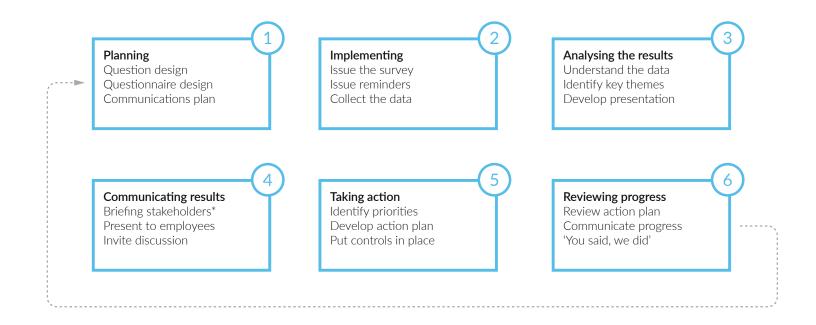






You know what your employees are doing for your business. With our employee engagement surveys we can help you understand what your employees are thinking and feeling about your business. Our confidential and easy to use surveys will provide you with the insight you need to first

benchmark and then decide how to get the best from your people. Your survey will give your people the opportunity to say how they feel about your company and what they see as opportunities to get even better.





Leadership and management training

You don't have to be a manager to be a good leader. However, you do need to be a leader to be a good manager 77



Imagine your managers having the leadership skills they need to engage with their teams and deliver the very best customer experience. Whatever business you're in, your managers need to be equipped with leadership skills that are fit for purpose in today's fast-paced, changing world.

As an ILM Centre our leadership and management training is recognised and quality assured by the Institute of Leadership and Management (ILM). We offer a wide choice of training options to suit your organisation's and managers' needs:

- **ILM Diplomas** for Leaders and Managers that are qualifications awarded by City & Guilds.
- **Bespoke training** programmes that are recognised and quality assured by ILM.
- Individual, one off courses and workshops.

Our training is interactive, practical and fun. We believe in experiential learning, using high quality video, individual and team exercises, skills practice and case studies to bring theory to life.

Investing in people is a serious business. That's why we'll invite you and your managers to work alongside us to measure the benefits of the training for your organisation, your teams and your customers.

"Beyond Theory...took time to understand our challenges and our requirements, and worked hard to drive the project through with our senior leadership team..."

Ana Ferguson
Birmingham Museums Trust







"Beyond Theory carried out a programme of training sessions for our supervisory staff in the factory over a period of several months. Without exception, each person stated categorically that they had benefited significantly. They now understand their own management style, which allows them to better play to their strengths and minimise their weaknesses. Universally their morale and sense of team-spirit has soared."

Steve Johnson
John Lobb Bootmaker, Northampton

"...Our customer service has gone through the roof since the Customer Excellence training. We've implemented mystery customers and team goals on the back of it and the fantastic results keep coming in. The team is smashing their goal every month:) We are keen to work with Beyond Theory again..."

Petra Rinne Lovelock

Depot









This course and qualification is designed for senior and departmental managers. Our Diploma for Leaders and Managers meets the highest standards as defined by the Institute of Leadership & Management (ILM). This qualification will typically take up to 16 months to complete, including the requirement to submit assignments and other evidence of how learning has been applied.

We offer open courses i.e. participants from a variety of companies and organisations who complete the course together. These workshops take place at our base in Derngate Mews, Northampton NN1 1UE.

However, we also offer to run our Diploma courses in-house i.e. exclusively for a company or organisation. This means that we can run the workshops on your premises if you prefer. The choice is yours.

Because our Diploma for Leaders and Managers is a blended learning course participants will be able to upload their evidence of learning and track their progress. They'll also be able to message their tutor and fellow participants for support. Learning with us will be an engaging experience and a fully supported learning journey. Completing the end of unit assessments is mandatory. Any participant that fails to submit a successful assignment or fails to meet the evidence requirements will not achieve the qualification.

Our Diploma offers a blended learning approach, providing a mix of:

- Online learning where participants can learn at their own pace. Our online content spans 10 units covering key topics. Each unit provides high quality information to read, videos to watch and a range of stimulating tasks and assignments to complete.
- A series of **10 half-day workshops** that complement our online learning for participants to check their understanding and debate key concepts. We believe that the best learning is a social experience which is why our workshops work so well.
- **Guest speakers** to provide context to the key knowledge and skills that participants will be learning. This is so they can learn from experts who already have experience working at a senior level.
- An external visit to a highly regarded employer to observe best practice. We know that learning from others provokes thought and enthuses action.
- **Tutorial support** available throughout to provide feedback and make sure participants are on the right track. We want to inspire and challenge participants' thinking so they become better leaders and managers.

Want to know more? Then please contact hello@beyondtheory.co.uk or call 01604 212505 and quote Level 5 Diploma.

Units covered on our Diploma for Leaders and Managers qualification

(A blend of online learning, face-to-face training workshops, guest speakers and best practice visits)







Title	This unit covers
Leading People	 Different leadership styles Leading multiple teams Improving performance in the workplace Understanding the importance of organisational culture Equality, diversity & inclusion in the workplace End of unit assessments
Managing People	 Managing multiple teams and remote teams Developing high performance teams Performance & talent management Effective delegation Recruitment End of unit assessments
Building Relationships	 Approaches to customer, partner and stakeholder relationship management Collaborative working techniques Conflict management in the workplace End of unit assessments
Communication	 How interpersonal skills contribute to effective working relationships Different forms and techniques of communication and their application, Chairing meetings & presenting information Listening skills End of unit assessments
Operational Management	 Commercial awareness and understanding operational management Business development tools and continuous improvement Initiating and managing change The purpose of management reporting Managing data in the workplace End of unit assessments

Title	This unit covers
Project Management	 The requirements of project governance How to set up projects Managing projects Evaluating the success of a project End of unit assessments
Finance	 Understanding the purpose of financial management in an organisation How to set a budget How to manage a budget Financial forecasting End of unit assessments
Self- Awareness	 Understanding own impact on others Understanding emotional intelligence Understanding different learning and behavioural styles End of unit assessments
Management of Self	 Different approaches to planning workload Time management techniques Planning personal development End of unit assessments
Problem Solving & Decision Making	 Understanding problems and problem-solving techniques Analyse and evaluate data to problem solve and make decisions Understanding decision-making techniques End of unit assessments



ILM Level 3 Diploma for Managers

This course and qualification is designed for managers and team leaders. Our Diploma for Managers meets the highest standards as defined by the Institute of Leadership & Management (ILM). This qualification will typically take up to 16 months to complete, including multiple choice knowledge tests.

We offer open courses i.e. participants from a variety of companies and organisations who complete the course together. These workshops take place at our base in Derngate Mews, Northampton NN1 1UE.

However, we also offer to run our Diploma courses in-house i.e. exclusively for a company or organisation. This means that we can run the workshops on your premises if you prefer. The choice is yours.

Because our Diploma for Managers is a blended learning course participants will be able to upload their evidence of learning and track their progress. They'll also be able to message their tutor and fellow participants for support. Learning with us will be an engaging experience and a fully supported learning journey. Completing the end of unit assessments is mandatory. Any participant that fails the online knowledge tests or fails to meet the evidence requirements will not achieve the qualification.

Our Diploma offers a blended learning approach, providing a mix of:

- Online learning where participants can learn at their own pace. Our online content spans 10 units covering key topics. Each unit provides high quality information to read, videos to watch and a range of stimulating tasks and assignments to complete.
- A series of **10 half-day workshops** that complement our online learning for participants to check their understanding and debate key concepts. We believe that the best learning is a social experience which is why our workshops work so well.
- **Guest speakers** to provide context to the key knowledge and skills that participants will be learning. This is so they can learn from experts who already have experience working at a similar level.
- An external visit to a highly regarded employer to observe best practice. We know that learning from others provokes thought and enthuses action.
- **Tutorial support** available throughout to provide feedback and make sure participants are on the right track. We want to inspire and challenge participants' thinking so they become better leaders and managers.

Want to know more? Then please contact hello@beyondtheory.co.uk or call 01604 212505 and quote Level 3 Diploma.

Units covered on our Diploma for Managers qualification

(A blend of online learning, face-to-face training workshops, guest speakers and best practice visits)







Title	This unit covers
Leading People	 Different leadership styles The role of coaching in the workplace The importance of organisational culture Equality, diversity & inclusion in the workplace End of unit assessments
Managing People	 People and team management models Human resource procedures and legal requirements Performance management of individuals End of unit assessments
Building Relationships	 Approaches to customer, partner and stakeholder relationship management Cross-team working The importance of emotional intelligence Conflict management in the workplace End of unit assessments
Communication	 Different forms and of communication and their application, How to chair a meeting Managing challenging conversations End of unit assessments
Operational Management	 How organisational strategy is developed Implementing operational plans Managing change within a team Managing data in the workplace and creating reports End of unit assessments
Project Management	 Project lifecycle and roles within a project How to plan and deliver a project How to manage project risks and issues End of unit assessments

Title	This unit covers
Finance	 Finance-related governance and compliance How to deliver value for money How to set and monitor budgets End of unit assessments
Self-Awareness	 How to be self -ware Inclusivity and unconscious bias Different learning styles Feedback mechanisms End of unit assessments
Management of Self	 Personal development planning Creating an effective personal development plan Maintaining a CPD log Time management tools and techniques End of unit assessments
Problem Solving & Decision Making	 Problem-solving and decision-making techniques Escalating issues when required End of unit assessments

Title	This unit provides opportunities to practice online assessments (mock tests) for:	
Practice Online Assessments	Leading People and Managing People unitsCommunication and Building Relationships units	





ILM Recognised leadership and management training

Title	Suitable For	Aims	Key Content
Being an Engaging Leader	Senior managers	This module will enable participants to create a strategy to engage and enthuse their teams.	 The business case for employee engagement The four enablers that increase employee engagement How to create an employee engagement strategy Action planning for implementation
Coaching Skills	Senior managers, managers, supervisors and team leaders	This module will enable participants to coach others effectively.	 Coaching vs training vs counselling GROW model (Goal, Reality, Options and Willingness) Skills practice Action planning for implementation
Creative Thinking & Problem Solving	Senior managers, managers, supervisors and team leaders	This module will enable participants to analyse and solve problems in a creative, solutions- focused and collaborative way.	 Left brain v right brain thinking Six thinking hats Fishbone analysis Creative thinking techniques Skills practice Action planning for implementation
Customer Excellence	Senior managers, managers, supervisors and team leaders	This module will enable participants to understand how to improve the levels of customer service their teams deliver (including internal customer service).	 The difference between customer service and customer experience Identify areas where consistency of approach needs to improve Increase organisational skills to prepare to deliver great service Learn the importance of taking responsibility to own and resolve issues Develop awareness to be exceptional when opportunities arise Action planning for implementation

Our training is very flexible. You can come to us, we can come to you or we can do it online. The choice is yours.

All our ILM Recognised training is delivered through half-day face-to-face modules





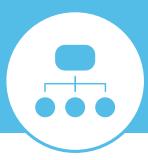


Title	Suitable For	Aims	Key Content
Customer Journey Mapping & Service Standard Setting	Senior managers, managers, supervisors and team leaders	This module will enable participants to understand how to map their customer journey and define and/or redefine their customer service standards.	 Customer journey mapping Customer experience improvement Defining face-to-face, telephone, written and environmental customer service standards Action planning for implementation
Dignity at Work	Senior managers, managers, supervisors and team leaders	This module will enable participants to lead and manage their teams in an ethical and dignified way.	 The law relating to dignity at work How behaviour breeds behaviour Case studies on how to handle difficult situations Skills practice Action planning for implementation
Emotional Intelligence	Senior managers, managers, supervisors and team leaders	This module will enable participants to develop strategies to improve their emotional intelligence.	 What emotional intelligence is and is not How to develop emotional intelligence and improve emotional quotient (EQ) What to stop doing to increase emotional intelligence Action planning for implementation
Finance for non- Finance Managers	Managers and team leaders	This module will enable participants to plan and manage budgets effectively.	 Budget planning. Forecasting and budget management. Reading and interpreting financial data. Action planning for implementation.

A minimum of nine modules are required to achieve ILM Recognition

See next page for further modules





ILM Recognised leadership and management training continued...

Title	Suitable For	Aims	Key Content
Influencing & Negotiation Skills	Senior managers, managers, supervisors and team leaders	This module will enable participants to influence and negotiate with others to achieve their objectives.	 Transactional analysis - parent-adult-child behaviours The science of persuasion Push v pull behaviours Negotiation skills Skills practice Action planning for implementation
Leadership Behaviours	Senior managers, managers, supervisors and team leaders	This module will enable participants to understand how their behaviour influences others.	 Leadership vs management Leadership styles, style flexibility and effectiveness Matching leadership styles to meet the needs of team members Action planning for implementation
Managing Performance	Senior managers, managers, supervisors and team leaders	This module will enable participants to understand how to manage the performance of their teams.	 Basics of employment law in relation to managing performance Performance management toolkit of training, coaching, counselling and discipline Feedback and appraisal skills Action planning for implementation
Managing Self	Senior managers, managers, supervisors and team leaders	This module will enable participants to be better organised themselves, so they can manage others.	 Time management Prioritisation Delegation skills Action planning for implementation

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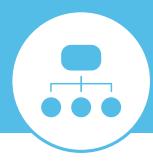






Title	Suitable For	Aims	Key Content
Managing the Human Side of Change	Senior managers, managers, supervisors and team leaders	This module will enable participants to lead and support their team members through change.	 Change management process Creating a climate for change Overcoming barriers to change by winning hearts and minds Skills practice Action planning for implementation
Presentation Skills	Senior managers, managers, supervisors and team leaders	This module will enable participants to gain the presentation skills needed to influence key stakeholders.	 How to make an engaging presentation Storytelling Ethos, pathos and logos Skills practice Action planning for implementation
Process Improvement	Managers, supervisors and team leaders	This module will enable participants to gain the skills required to increase efficiency and reduce waste.	 Process mapping Process improvement using a range of tools and techniques Skills practice Action planning for implementation
Project Management Skills	Managers, supervisors and team leaders	This module will enable participants to gain the essential skills needed to manage projects on time, on budget and to the right quality standards.	 Project definition, roles, process and planning Project management tools and techniques Skills practice Action planning for implementation





ILM Recognised leadership and management training continued...

Recruitment Skills	Managers and team leaders	This module will equip you with the skills and knowledge to recruit the very best people for your team.	 Recruitment vs selection The law relating to recruitment & selection Using psychometric and personality profiling in recruitment and selection Using the right your documentation Interview skills and skills practice Decision making on recruitment and selection Action planning for implementation
Resilience and Wellbeing	Senior managers, managers, supervisors and team leaders	This module will enable participants to understand how to increase the resilience and wellbeing of themselves and their teams.	 Good stress v bad stress Identifying stress in self and others Biofeedback and building resilience strategies Action planning for implementation
Team Building	Senior managers, managers, supervisors and team leaders	This module will enable participants to understand how to engage and build their teams.	 Team vs group – what makes a successful team The team building process and group dynamics Using the Strength Deployment Inventory (SDI) to identify the strengths and overdone strengths of their team Action planning for implementation
Train the Trainer	Managers, supervisors and team leaders	This module will enable participants to gain training skills to train others effectively.	 How adults learn and learning styles Training needs analysis, design, delivery and evaluation Skills practice Action planning for implementation



Learning portal









As a participant on one of our bespoke leadership and management training programmes you will be invited to access your own learning portal on our website. This will give you access to:

- All your course workbooks from one place, when and wherever you need them.
- Engaging videos to view as pre-course work ahead of your interactive course modules.
- A place to track your learning as you advance through your course.

Our learning portal offers a truly blended learning experience.



Customer excellence consultancy and training





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No one remembers mediocrity. People remember when things go well. They also remember when things go wrong too. Use our customer excellence consultancy and training to enable your customers to receive more Wow! moments and fewer Ouch! moments. And when things do go wrong, our training will help them turn those Ouches into Wows.

Our training will equip your managers and employees to deliver the very best customer service. Even for those who do not deal directly with customers themselves, the concept of the internal customer service is critical for your business to deliver the best customer experience. Our message is this – if you are not serving a customer then you should be serving someone who is.

Our customer excellence consultancy and training pays for itself through:

- Increased business from delighted customers who come back, spend more and tell others to do the same.
- Enhancing your reputation as a provider of great customer service.
- Less time spent on complaints.
- Reduced spend on unnecessary discounts and compensation.

Delivering customer excellence is not soft and fluffy. Not only is it ethical and the right thing to do, delivering the very best customer experience adds to your bottom line too.



If you are not serving a customer then you should be serving someone who is 77



Customer Excellence Our Beyond Expectations Programme

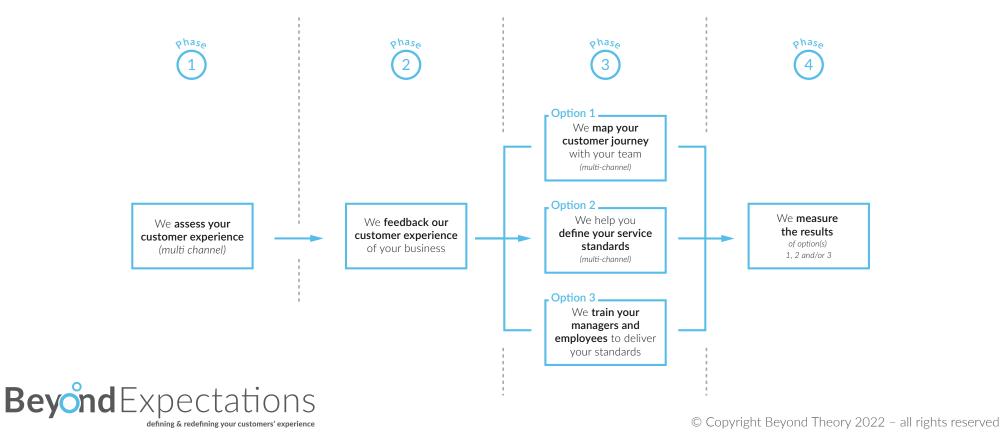






Attracting new customers and building customer loyalty is essential to building a sustainable and ethical business. Our unique Beyond Expectations programme will help your business provide the highest levels of customer service. We will identify those damaging Ouch! moments and

help you turn them into rewarding Wows!. With our expert advice and training we'll help you deliver the highest standards of customer experience – we refer to this as first class customer service.





Title	Suitable For	Aims	Key Content
Customer Excellence	Senior managers, managers, supervisors and team leaders	This module will enable participants to understand how to improve the levels of customer service their teams deliver (including internal customer service).	 The difference between customer service and customer experience Identify areas where consistency of approach needs to improve Increase organisational skills to prepare to deliver great service Learn the importance of taking responsibility to own and resolve issues Increase awareness to be exceptional when opportunities arise Action planning for implementation
Customer Excellence Plus	Managers, supervisors, team leaders and employees	This module will enable participants to better understand the motivational values of themselves and their customers to deliver the very best customer experience.	 Using the Strength Deployment Inventory (SDI) to identify the strengths and overdone strengths when dealing with customers Improving conflict-handling skills when dealing with people in difficult situations Becoming elegant when dealing with customers Action planning for implementation
Customer Journey Mapping & Service Standard Setting	Senior managers, managers, supervisors and team leaders	This module will enable participants to understand how to map their customer journey and define and/or redefine their customer service standards.	 Customer journey mapping Customer experience improvement Defining face-to-face, telephone, written and environmental customer service standards Action planning for implementation







Title	Suitable For	Aims	Key Content
Handling Customer Complaints	Managers, supervisors, team leaders and employees	This module will enable participants to identify and defuse difficult situations and turn Ouch! moments into Wows!	 Our simple but effective method of handling complaints effectively Handling aggressive situations Disagreeing safely Skills practice Action planning for implementation
Sales Through Service	Managers, supervisors, team leaders and employees	This module will enable participants to develop relationship building skills to deliver increased sales.	 The relationship between delivering a great customer experience and making a sale Our unique 6 step approach to consultative selling Key sales techniques to understand and sell to customer's needs The science of persuasion to sell ethically and responsibly How to exceed customers' expectations when and where opportunities arise Action planning for implementation

Training and coaching to win hearts and change minds 77

Personality profiling and psychometric testing







We know that increasing self awareness increases personal effectiveness. Understanding ourselves helps us understand others. Teamwork improves and conflict is reduced. Using the very best personality profiling and psychometric tools is proven to help in each of these areas.

We provide personality profiling and psychometric testing to support your:

- Recruitment and selection of managers and employees
- Succession planning and talent development
- Career development
- Team building
- Leadership development
- Bespoke professional development



The profiling tools we use are market-leading, properly researched, well respected and thoroughly validated:



Emotional Judgement Inventory $^{\text{TM}}$ (EJI $^{\text{TM}}$)



Fundamental Interpersonal Relationships OrientationTM (FIRO-B®)



Thomas Kilmann (conflict mode) Instrument® (TKI®)



Strength Deployment Inventory® (SDI®)



Myers-Briggs Type Indicator (MBTI)





DiSC®

We also provide ability, literacy and numerical testing to support your recruitment and development needs. Please ask for details.











If you want to improve your business and you like what we offer, then we'd love to hear from you.

01604 212505

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- inkedin.com/company/beyond-theory
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- YouTube: search for Beyond Theory Training

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Theory (*noun*): A set of ideas, based on evidence and careful reasoning which offers an explanation of how things work or why things happen.